AT FMS RIPHAH, WE STRIVE TO TEACH

“Life not living”
and
“Learning to Learn”

Our belief is;

- To provide living is the responsibility of Allah (SWT) and to learn and live a wholesome life according to Islamic values is our responsibility.

- Every individual has been blessed with a unique potential. To discover and nurture it, is the responsibility of the teacher.

- Learning is a mindset and not a structured formula. Every individual is capable of learning on its own without any support. The job of a teacher is to develop learning mindset and provide tools and skills in this regard.
FACULTY OF MANAGEMENT SCIENCES (FMS)

Introduction

FMS offers financially affordable programs with flexible class schedules designed for day scholars and working professionals.

Our Management Sciences programs provide students with knowledge of business management principles, to familiarize them with the basic functions of management at all levels, to introduce students to contemporary issues in management, and to familiarize them with the processes and systems available for the successful operation of any business. Graduates have a wide variety of opportunities in administration, finance, marketing, supply chain management, human resource management, project management, engineering management, healthcare management, commerce and accounting. The courses cover a broad spectrum of managerial and organizational functions that will benefit the student in any career in business/organizational management.

Today’s changing socio-business environment and increasing globalization have created an international community demanding global management. In this context, the aim of FMS is to provide students with knowledge, skills and attitudes that will help them begin their career anywhere in the world and to ensure that they will have the education to meet their goals and become leaders in their own field. To achieve this, the faculty provides students with a broad and thorough knowledge of the main features of organization management and comprehensive analysis of management theory and practices and promotes students understanding with applied innovative learning and teaching practices. Students get familiar with both the theoretical background and the practical techniques of Business Administration.

In pursuit of the university mission, Faculty of Management Sciences have a strong emphasis on character building based on Islamic ethical values which distinguishes us from other institutions and makes Riphah unique.

VISION

Faculty of Management Sciences aspires to be the leading northern region business school progressing in teaching philosophy, research, solving industry problems and improving society’s wellbeing by producing entrepreneurs and leaders having strong Islamic ethical values.

MISSION

The mission of faculty of management sciences is to exhibit excellence in teaching and research for our undergraduate and graduate students with emphasis on Islamic ethical values, integrity, social responsibility and entrepreneurial spirit along with continuous learning. Faculty of management sciences upholds its commitment to creating open and flexible environment for attracting and retaining competent faculty and staff. Promoting and supporting faculty research, consultancy, students’ field projects, industry liaison, community projects, entrepreneurial initiatives, Islamic ethics training and workshops is our top priority.
Dean’s Message

On the behalf of students, faculty and staff of Management Sciences, I welcome you in Riphah International University. Faculty of Management Sciences (FMS) is one of the largest constituent parts of Riphah International University in terms of student body. It is the largest business school of the region in term of graduate student body. We at FMS, endeavor to teach life not livelihood and focus on enabling our student for lifelong learning.

We offer a wide range of accredited and quality assured undergraduate and graduate programs on mornings, evenings and weekends which are cost effective and student-center. These programs are designed in line with the needs of employers and society nationally and internationally. Our curriculum, research, co-curricular activities and industrial interactions are aimed at producing competent professionals and effective entrepreneurs. Inspired from the mission of Riphah International University, our programs have special emphasis in on Islamic perspective, ethics and moral values. We strongly emphasize on moral and ethical grooming of our students both as future professional and entrepreneurs.

I invite you to explore and join one of the programs of FMS and be the part of marvelous growth that FMS has achieved and will InShaAllah continue in future as well.

Please feel free to talk to me or any member of Admissions or Faculty coordination team.

HoD’s Message

We welcome your interest to discover the management sciences’ education at Riphah School of Leadership (RSL), Faculty of Management Sciences (FMS). The FMS-RSL is known for its competitive academic programs, student-centered learning and Islamic ethical values. We are committed to support the future business leaders to achieve their ambitions by providing the necessary competencies to stand apart in modest market. This commitment is backed by most competent and renowned faculty members. Our progressive learning management systems (LMS), outcome based education (OBE) curriculum and duly recognized programs by HEC, NBEAC and ACCA strive to develop innovative capacity along with passion for lifelong learning.

The FMS-RSL academic programs and co-curricular activities inculcate among students a strong sense of civic, professional and ethical responsibility. We are looking forward to your active learning ahead.
Under-Graduate Programs

Bachelor of Business Administration (BBA) 4 years

Eligibility Criteria: Intermediate or equivalent education from a recognized institution with minimum 45% marks.

Duration: 04 Years

Selection Criteria:
- Academic Qualification: 30%
- Test/ Interview: 70%

Total Credit Hours: 132

Class Timings: Morning

Scholarships: Need & merit based scholarships

Program Structure:

<table>
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General Education Courses:
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2. Introduction to Basic Teaching of Quran*
3. Sociology
4. Human Psychology
5. Business Statistics
6. Business Mathematics
7. Functional English
8. Business English
9. Business Communication
10. Computer and Analytics
11. Statistical Inference
12. Pakistan Studies
13. Islamic Studies (Islamic Ethical Principles and Contemporary Issues)

Distribution/Allied Courses:
1. Principles of Microeconomics
2. Principles of Macro Economics
3. Organizational Behavior
4. Professional & Business Ethics in Islam
5. Business and Corporate Law
6. Introduction to Hadith & Sirah*
7. Family Life in 21st Century: Challenges and Prospects*

Disciplinary Courses:
- Major (Core Courses):
1. Principle of Marketing
2. Marketing Management
3. Consumer Behavior
4. Financial Accounting - I
5. Financial Accounting -II
6. Cost Accounting
7. Business Finance
8. Financial Management
9. Corporate Finance
10. Principles of Management
11. HRM
12. Research Methods
- Major (Elective Courses):
1. Entrepreneurship
2. Production and operation Management
3. Pakistan Economics
4. Business Taxation
5. Corporate social responsibility & Environmental management
6. Personal and Professional Development
7. Business Policy and Strategy
8. Fundamentals of Islamic banking and Takaful
9. Thinking skills and decision making
10. Supply Chain Management
11. Project Management
12. Total Quality Management
13. Media and Business Management
14. Leadership and Management in Islam
15. Comparative management Skills
16. Technology Management
17. Business Application of Artificial Intelligence
18. Emotional Intelligence and Leadership Skills
19. Introduction to Artificial Intelligence & transformation List
20. Information System and Business Analytics

- Minor (Specialization):

Specialization Courses Marketing
1. Digital Marketing
2. Advertising
3. Services Marketing
4. Brand Management
Eligibility Criteria: A minimum of 14 years of education with 45% Marks.

Duration: 02 Years

Selection Criteria:
- Academic Qualification: 30%
- Test/Interview: 70%

Class Timing: Morning & Evening Session

Program Structure:

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<td>Total Credit Hrs.</td>
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Core Courses for entry point after 14 years of education
1. Principles of Management
2. Principle of Marketing
3. Financial Accounting
4. Business Finance
5. HRM
6. Cost Accounting
7. Consumer behavior
8. Information system and Business Analytics

Bachelor of Business Administration (BBA-2 years)

Specialization Courses HR
1. Recruitment and Selection
2. Training and Development
3. Performance Appraisal and Management
4. Compensation Management
5. Strategic HRM
6. Industrial Relations and Labor Laws
7. Change Management
8. International HRM
9. HR Analytics
10. Leadership in Organizations

Specialization Courses Finance
1. Corporate Finance
2. Analysis of Financial Statements
3. International Finance
4. Investment Analysis and Portfolio Management
5. Money and Capital Markets
7. Taxation Management
8. Project Evaluation

Specialization Courses Islamic Business & Finance
1. Contemporary Fatawa on financial Transactions
2. Portfolio Management in Islamic Markets
3. Micro Financing in Islamic Framework
4. Marketing of Islamic Banking Services
5. Monetary and fiscal system of Islam
6. Corporate Governance
7. Risk Management for IFIs

National Quality Framework – (For entry point after 14 years of education)
1. Functional English
2. Computer Analytics
3. Business Communication
4. Business Statistics
5. Business Mathematics
6. Pakistan Studies (Social Sciences-01) *
7. Oral Communication
8. Islamic Studies/Ethics(Social Sciences-02) *
9. Life & Living
Bachelor of Science in Accounting & Finance (BS A&F)

Eligibility Criteria: Intermediate or equivalent education from a recognized institution with minimum 45% marks.

Duration: 04 Years

Selection Criteria:
- Academic Qualification: 30%
- Test/ Interview: 70%

Total Credit Hours: 132

Class Timings: Morning

Scholarships: Need & merit based scholarships

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9. Business Communication
10. Computer and Analytics
11. Statistical Inference
12. Pakistan Studies
13. Islamic Studies (Islamic Ethical Principles and Contemporary Issues)

Distribution/Allied Courses:
1. Principles of Micro Economics
2. Principles of Macro Economics
3. Organizational Behavior
4. Professional & Business Ethics in Islam
5. Business and Corporate Law
6. Introduction to Hadith & Sirah*
7. Family Life in 21st Century: Challenges and Prospects*

Disciplinary Courses:
Major:
1. Principles of Management
2. Principles of Marketing
3. Principles of HRM
4. Fixed Income Investments and Money Market
5. Financial Accounting and Reporting-I
6. Financial Accounting and Reporting-II
7. Cost Accounting
8. Management Accounting
9. Performance Management
10. Business Finance
11. Financial Management
12. Portfolio Management
13. Audit and Assurance
14. Business Taxation
15. Research Methods
16. Fundamentals of Islamic banking and Takaful
17. Corporate Finance
18. Financial Statements Analysis
19. Derivatives Investments
20. Equity Investments

Minor:
1. Behavioral Finance
2. Financial Modeling
3. Public finance
4. Personal and Professional Development
5. Islamic Economic System
6. Advance Audit and assurance
7. Advance Taxation
8. Forensic Accounting
9. Financial Engineering
10. Marketing Management
11. Investment Banking
12. Information System and IT audit
13. Internal Risk Management and Audit
14. Entrepreneurship
15. Information System and Business Analytics
16. Calculus and Pre-Calculus
17. Mergers and Acquisitions
18. Global Economic Integration
19. Media and Business Management
20. Business Application of Artificial Intelligence
21. Emotional Intelligence and Leadership Skills
22. Introduction to Artificial Intelligence & Transformation
23. Financial Econometrics
24. Strategic Business Leader
25. Strategic Business Reporting
27. Alternative Investments
28. International Finance
29. Pakistan Economics
30. Financial Risk Management

Note: Students admitted to BS A&F program will get 9 paper exemptions from ACCA.
Bachelor of Commerce (B.Com)

Eligibility Criteria: Intermediate or equivalent education from a recognized institution with minimum 45% marks.

Duration: 04 Years

Selection Criteria:
- Academic Qualification: 30%
- Test/ Interview: 70%

Total Credit Hours: 132

Class Timings: Morning

Scholarships: Need & merit based scholarships

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Distribution/Allied Courses:
1. Principles of Micro Economics
2. Principles of Macro Economics
3. Organizational Behavior
4. Professional & Business Ethics in Islam
5. Business and Corporate Law
6. Introduction to Hadith & Sirah*
7. Family Life in 21st Century: Challenges and Prospects*
8. Principles of Management
9. Principles of Marketing
10. International Trade
11. Financial Risk Management
12. Behavioral Finance
13. Accounting Information System
14. Information System and Business Analytics
15. Quantitative Accounting and Auditing
16. Corporate Reporting
17. Internal Control and Designing
18. Forensic Auditing
19. Computer Audit and Control
20. Internal Audit Risk Management
21. Auditing for Industries
22. Corporate Audit
23. Sale Tax, Excise Duty and Customs
24. Local and Provincial Taxes and Practices
25. Global Taxation
26. Islamic Modes and Financing
27. Islamic Banking Operations
28. Islamic Insurance System
29. Corporate Finance
30. Investment and Portfolio Analysis
31. Financial Derivatives
32. Public Finance
33. Entrepreneurship
34. Financial Management
35. Audit and assurance
36. Business Taxation
37. Financial Accounting and Reporting-I
38. Financial Accounting and Reporting-II
39. Management Accounting
40. Cost Accounting
41. Business Finance
42. International Finance
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60. Islamic Banking Operations
61. Islamic Insurance System
62. Corporate Finance
63. Investment and Portfolio Analysis
64. Financial Derivatives
65. Public Finance
66. Entrepreneurship
Bachelor of Sciences in Project & Supply Chain Management (BS PS)

Eligibility Criteria: Intermediate or equivalent education from a recognized institution with minimum 45% marks.

Duration: 04 Years

Selection Criteria:
- Academic Qualification: 30%
- Test/ Interview: 70%

Total Credit Hours: 132

Class Timings: Morning

Scholarships: Need & merit based scholarships

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11. Statistical Inference
12. Pakistan Studies
13. Islamic Studies (Islamic Ethical Principles and Contemporary Issues)

Distribution/Allied Courses:
1. Principles of Micro Economics
2. Principles of Macro Economics
3. Organizational Behavior
4. Professional & Business Ethics in Islam
5. Health Care and Corporate Law
6. Introduction to Hadith & Sirah*
7. Family Life in 21st Century: Challenges and Prospects*
8. Community Work (20 Hours)
9. Practical Learning Requirement (Entrepreneurship, Youthclub, Sports)
10. Total Quality Management
11. Entrepreneurship
12. Research Methods
13. Leadership and Management in Islam
14. Verbal Communication Skills
15. Comparative Management Skills
16. Organizational Behavior
17. Managerial Accounting
18. International Business Management
19. Media and Business Management
20. Pakistan Economic
21. Islamic Economics system
22. Business Application of Artificial Intelligence
23. Emotional Intelligence & Leadership Skills
24. Introduction to Artificial Intelligence and Transformation List
25. Shariah Governance in Islamic Financial Institutions
Bachelor of Science in Health Care Management (BS HCM)

**Eligibility Criteria:**
Intermediate or equivalent education from a recognized institution with minimum 45% marks.

**Duration:** 04 Years

**Selection Criteria:**
- Academic Qualification: 30%
- Test/ Interview: 70%

**Total Credit Hours:** 132

**Class Timings:** Morning

**Scholarships:** Need & merit based scholarships

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12. Pakistan Studies
13. Islamic Studies (Islamic Ethical Principles & Contemporary Issues)

**Distribution/Allied Courses:**
1. Principles of Micro Economics
2. Principles of Macro Economics

3. Organizational Behavior
4. Professional & Business Ethics in Islam
5. Health Care and Corporate Law
6. Introduction to Hadith & Sirah*
7. Family Life in 21st Century: Challenges and Prospects*

**Disciplinary Courses:**

**Major:**
1. Environmental and Occupational Healthcare
3. Supply Chain Management in Health Care
4. Leadership in Health Care
5. Health Care Operation Management
6. Health Care Management Information System
7. Health Care Marketing Management
8. Strategic Management of Health Care Organizations
9. Health Care Financial Management
10. Entrepreneurship and Innovation in Health Care
11. Hospital Management
12. Introduction to Public Health
13. Principles of Health Care
14. Principles of Management
15. Principles of HRM
16. Principles of Marketing
17. Financial Accounting and Reporting
18. Cost Accounting
20. Research Methods

**Minor (Specializations)**
1. Patient Psychology & Behavior
2. Health Care Disaster Management
3. Health Care Takaful & Insurance
4. Public Health Administration
5. Health Care Ethics
6. Health Care Systems
Bachelor of Science in Business Analytics (BS BA)

**Eligibility Criteria:** Intermediate or equivalent education from a recognized institution with minimum 45% marks.

**Duration:** 04 Years

**Selection Criteria:**
- Academic Qualification: 30%
- Test/ Interview: 70%

**Total Credit Hours:** 132

**Class Timings:** Morning

**Scholarships:** Need & merit-based scholarships

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3. Organizational Behavior
4. Professional & Business Ethics in Islam
5. Business and Corporate Law
6. Introduction to Hadith & Sirah*
7. Family Life in 21st Century: Challenges and Prospects*

**Major Course:**

1. Fundamentals of Business Analytics.
2. Enterprise Resource Planning.
4. Business Data Mining.
5. Artificial Intelligence for Business.
8. Introduction to Database Management Systems.
9. Tools and Techniques in Data Analysis.
11. Information System and Business Analytics.
14. Principles of HRM
17. Project Management.
20. Personal and Professional Development.

**Minor Courses:**

1. Marketing Analytics.
2. HR Analytics.
4. Project Analytics.
5. Operations Analytics.
6. Supply Chain Analytics.
8. Sports Analytics.
Master of Business Administration (MBA)

MBA programs is of 02 years, however students with business education background like BBA are eligible for 30 credit hrs exemptions and can complete MBA in 1.5 years.

Eligibility Criteria:

A minimum of 16 years of education with 50% Marks in annual system and 2 CGPA in semester system.

Selection Criteria:

- Academic Qualification: 30%
- Test/ Interview: 70%

Credit Hours: 60

Class Timings: (Evening & Weekend)

Scholarships: Need & merit based scholarships

Program Structure:

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Core Courses*:

1. Financial Accounting
2. Financial Analysis and Management
3. Marketing Theory and Practice
5. Quantitative Techniques for Managers
6. Economic Analysis
7. Management Theory and Practice
8. Managerial Communication skills
9. Strategic Finance
10. Strategic Management
11. Strategic Marketing
12. Advanced Research Methods
13. Professional Ethics & Decision Making

*First eight core courses are only for the students with non-business education background

General Electives Courses

1. Cost and Management Accounting
2. Corporate Governance
3. Business Analytics and Information System
4. Islamic Banking & Takaful

Specialization Courses List

Finance

1. Financial Economics
2. Cases in Corporate Finance
4. Advanced Financial Modeling
5. Advanced Investment Analysis & Portfolio Management
6. Issues in Financial Reporting
7. Research Techniques in Finance
8. Financial Theory
9. Advanced Topics in Behavioral Finance
10. International Finance
11. Advanced Topics in Behavioral Finance

Human Resource Management

1. HR planning and staffing
2. Performance Management
3. Human Resources Information System
4. Organizational Development and Change
5. Directed Research in HR Development
6. Salary and Compensation Management
7. Case Studies in HRM
8. Conflict and Negotiation Management
9. Employee Training and Development
10. Cross Cultural HRM
11. Workforce Diversity Management
12. Advanced Topics in HRM
13. Industrial and Organizational Psychology
14. HRM Analytics
15. Strategic HRM

Marketing

1. Strategic Services Marketing
2. Advanced Marketing Research
3. Integrated Marketing Communications
4. New Product Development
5. Marketing Planning and Analysis
6. Contemporary Pricing Strategies
7. Strategic Supply Chain Management
8. Customer Relationship Management
9. Current Issues in Marketing & Supply Chain Management
10. Digital Marketing Strategy
11. Strategic Brand Management
12. Advertising Strategy
13. International Marketing
14. Marketing Analytics

Supply Chain Management
1. Procurement and Supplier Contract
2. Logistics Management
3. Planning and Controlling Supply Chain Systems
4. Strategic Supply Chain Management
5. Sales and Distribution Management
6. Inventory and Warehouse Management
7. Advanced Topics in SCM
8. Quality Assurance in Supply Chain Management
9. E Supply Chain Management

Islamic Business and Finance
1. Islamic economic system
2. Trade and business in Islam
3. Islamic theory of contracts
4. Leadership and management in Islam
5. Risk Management and Takaful
6. Business ethics in Islam
7. Sharia and Fiqh
8. Product development and marketing in Islam
9. Financial reporting for Islamic Financial institutions
10. Money and capital markets in Islamic perspective
11. Fatawa in Islamic banking
12. Islamic Treasury Management
13. Islamic banking and Finance

Hospital Management
01. Hospital Management
02. Health Care quality & Patient Safety
03. Managing Operations in Health Care Organizations
04. Health Care Informatics
05. Strategic Management in Healthcare
06. Health Care Risk Management

Project Management
1. Essential of Project Management
2. Project HR and Communication
3. Project Procurement and Contract
4. Project management applications and tools
5. Project Planning and Controlling
6. Software Project Management
7. Project Risk Management
8. Project Planning and Controlling

Business Analytics
1. Tools for Business Analytics.
2. Data Mining & Deep Learning.
5. Data Driven Decision Making & Optimization.
MS Accounting & Finance (MS A&F)

Eligibility Criteria:
A minimum of 16 years of education in Business Administration or Related Fields with 50% Marks in annual system & 2 CGPA in semester system. Applicants, who do not have a business education background, may qualify through completion of the prerequisites courses as per HEC.

Duration: (Minimum 1.5 years, maximum 4 years)

Selection Criteria:
• Academic Qualification: 30%
• Test/ Interview: 70%

Credit Hours: 36

Class Timings: (Evening & Weekend)

Scholarships: Need & merit based scholarships

Program Structure:

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<th>No.</th>
<th>Category/Area</th>
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<th>Cr. Hrs</th>
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<tr>
<td></td>
<td>Total Credit Hrs</td>
<td></td>
<td>36</td>
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</table>

Core Course
1. Advance Research Methods
2. Professional Ethics & Decision Making
3. Advanced Financial Accounting
4. Advanced Management Accounting
5. Issues in Financial Reporting
6. Advance Financial Modeling & Analytics (FIN-7016)
7. Financial Analysis and Investment Management
8. Cases in Financial Management

Specializations

Accounting
1. Tax Management
2. Auditing and Assurance
3. Accounting Theory
4. Forensic Accounting
5. Managerial Decision Making
6. Corporate Governance
7. Research Techniques in Accounting & Finance
8. International Accounting & Financial Reporting

Finance
1. Financial Risk Management
2. Economic Analysis
3. Financial Reporting Analysis
4. Finance Theory
5. Behavioral Finance
6. Research Techniques in Accounting & Finance
7. International Finance

Islamic Business and Finance
1. Islamic Economic System
2. Trade and Business in Islam
3. Islamic Theory of Contracts
4. Takaful Management
5. Risk Management in Islamic Financial Institutions
6. Shariah and Fiqh
7. Islamic Banking
10. Money and Capital Markets in Islamic Perspective

General Elective
1. Advance Business Analytics
2. Corporate Governance
3. Green Management & Sustainability
4. Occupational Health & Workplace safety
5. Public Sector Management
6. International Business
7. Media and Business
MS Health Care Management (MS HCM)

Eligibility Criteria: 16 years' education with 50% marks or 2.0 CGPA in health related disciplines like MBBS, BDS, Nursing, Pharmacy, Veterinary, and Physiotherapy are eligible for all specializations of the program. 16 years' education with 50% marks or 2.0 CGPA in any discipline is eligible for Hospital Management and Occupation Health and Safety specialization only.

Duration: Minimum 1.5 years, maximum 4 years (3 Semesters)

Selection Criteria:
- Academic Qualification: 30%
- Test/ Interview: 70%

Credit Hours: 36

Class Timings: (Evening & Weekend)

Scholarships: Need & merit based scholarships

Program Structure:

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<th>No.</th>
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<td></td>
<td><strong>Total Credit Hrs</strong></td>
<td></td>
<td><strong>36</strong></td>
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Core Courses:
1. Advance Research Methods
2. Finance for Health Care Organizations
3. HRM & OB for Health Care Organizations
4. Epidemiology and Biostatistics
5. Health Care Systems
6. Professional Ethics, Law, Policy for Health Care Organization
7. Marketing for Health Care Organization

Specializations:

Hospital Management
1. Hospital Management
2. Health Care quality & Patient Safety
3. Managing Operations in Health Care Organizations
4. Health Care Informatics
5. Strategic Management in Healthcare
6. Health Care Risk Management

Public Health
1. Fundaments of Public Health
2. Reproductive & Child Health Programs and Interventions
3. Food and Nutrition
4. Environmental and Occupational Health
5. Social and Behavioral Aspects of Public Health
6. Health Promotion, Advocacy, and Social Mobilization

Healthcare quality and Patient Safety
1. Healthcare Quality and Patient Safety
2. Team STEPPS Implementation
3. Quality and Performance Improvement in Healthcare
4. Leadership and Change management for Health Care Quality and Patient Safety
5. Health Care Quality Measurement, Data Management and Analysis
6. Quality Improvement Project
7. Strategic Management in Healthcare
8. Health Care Risk Management

General Elective
1. Advance Business Analytics
2. Green Management & Sustainability
3. Occupational Health & Workplace safety
4. Public Sector Management
5. International Business
7. Media and Business
8. Energy Management
9. Project Quality Assurance (PQA)
10. Ergonomic and Time Management
11. Project Technology Management
12. Advanced Manufacturing Management
13. Computer Simulation
14. Modeling and Analysis of Manufacturing Systems
15. Multivariate Data Analysis
16. Corporate Governance
MS Management Sciences (MS MS)

Eligibility Criteria:
A minimum of 16 years of education in Business Administration or Related fields with 50% Marks in annual system and 2 CGPA in semester system. Applicants, who do not have a business education background, may qualify through completion of the prerequisites courses as per HEC criteria. The applicant with relevant education background can complete the degree with in 3 semesters (1.5 years).

Duration: Minimum 1.5 years, maximum 4 years

Selection Criteria:
Academic Qualification: 30%
Test / Interview: 70%
Credit Hours: 30
Class Timings: (Evening & Weekend)

Scholarships: Need & merit based scholarships

Program Structure:

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<td>Total</td>
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<td>30</td>
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</table>

Core Courses:
1. Strategic Finance
2. Strategic Management
3. Strategic Marketing
4. Advanced Research Methods
5. Professional Ethics & Decision Making

General Electives Courses
1. Advance Business Analytics
2. Corporate Governance
3. Green Management & Sustainability
4. Occupational Health & Workplace safety
5. Public Sector Management
6. International Business
7. Media and Business

Pre-Requisite Courses for the students of Non Business Background
1. Principles of Marketing
2. Introduction to Management
3. Business Accounting
4. Business Economics
5. Organization Behavior
7. Marketing Management
8. Cost Accounting
9. Business Finance
10. Financial Management
11. Business Communications
12. Introduction to HRM

Specialization Courses List

Finance
1. Financial Economics
2. Cases in Corporate Finance
4. Advanced Financial Modeling
5. Advanced Investment Analysis & Portfolio Management
6. Issues in Financial Reporting
7. Research Techniques in Finance
8. Financial Theory  
9. Advanced Topics in Behavioral Finance  
10. International Finance  
11. Advanced Mergers and Acquisitions  

**Human Resource Management**  
1. HR planning and staffing  
2. Performance Management  
3. Human Resources Information System  
4. Organizational Development and Change  
5. Directed Research in HR Development  
6. Salary and Compensation Management  
7. Case Studies in HRM  
8. Conflict and Negotiation Management  
9. Employee Training and Development  
10. Cross Cultural HRM  
11. Workforce Diversity Management  
12. Advanced Topics in HRM  
13. Industrial and Organizational Psychology  
14. HRM Analytics  
15. Strategic HRM  

**Marketing**  
1. Strategic Services Marketing  
2. Advanced Marketing Research  
3. Integrated Marketing Communications  
4. New Product Development  
5. Marketing Planning and Analysis  
6. Contemporary Pricing Strategies  
7. Strategic Supply Chain Management  
8. Customer Relationship Management  
9. Current Issues in Marketing & Supply Chain Management  
10. Digital Marketing Strategy  
11. Strategic Brand Management  
12. Advertising strategy  
13. International Marketing  
14. Marketing Analytics  

**Supply Chain Management**  
1. Procurement and Supplier Contract  
2. Logistics Management  
3. Planning and Controlling Supply Chain Systems  
4. Strategic Supply Chain Management  
5. Sales and Distribution Management  
6. Inventory and Warehouse Management  
7. Advanced Topics in SCM  
8. Quality Assurance in Supply Chain Management  
9. E Supply chain Management  

**Islamic Business and Finance**  
1. Islamic economic system  
2. Trade and business in Islam  
3. Islamic theory of contracts  
4. Leadership and management in Islam  
5. Risk Management and Takaful  
6. Business ethics in Islam  
7. Sharia and Fiqh  
8. Product development and marketing in Islam  
9. Financial reporting for Islamic Financial institutions  
10. Money and capital markets in Islamic perspective  
11. Fatawa in Islamic banking  
12. Islamic Treasury Management  
13. Islamic banking and Finance
**Eligibility Criteria:**
16 Years of Education with 50% marks in annual system or 2 CGPA in semester system or 5+ years working Experience.

**Duration:** 1.5 years (3 Semesters)

**Credit Hours:** 36

**Class Timings:** (Evening & Weekend)

**Program Structure:**

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<td>C</td>
<td>Project/Thesis/Two Courses</td>
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</tr>
<tr>
<td></td>
<td>Total Credit Hrs</td>
<td></td>
<td>36</td>
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</tbody>
</table>

**Core Courses:**
1. Essential of Project Management
2. Project HR and Communication
3. Project Financial Management
4. Project Procurement and Contract
5. Advanced Research Methods
6. Project Planning and Controlling
7. Strategic Supply Chain Management
8. Professional Ethics & Decision Making

**Elective Courses:**
1. Total Quality Management
2. Corporate Project Cycles and Management
3. Operation Management
4. Software Project Management
5. Project Risk Management
6. Project management applications and tools
7. Management of project based organizations
8. Strategic delivery of change
9. Statistical methods in project management
10. Leveraging customer relationships
11. Strategic management
12. Strategic Finance
13. Strategic Marketing
14. Project management constraints
15. Project Review, Assurance and governance
16. Managing complex projects
17. Seminar in Project Management
18. Seminar in Professional Certifications
19. Project Management Standards and Framework (PMSC)

**General Elective**
1. Advance Business Analytics
2. Corporate Governance
3. Green Management & Sustainability
4. Occupational Health & Workplace safety
5. Public Sector Project Management
6. International Business
7. Media and Business
8. Energy Management
9. Project Quality Assurance (PQA)
10. Ergonomic and Time Management
11. Project Technology Management
12. Advanced Manufacturing Management
13. Computer Simulation
14. Modeling and Analysis of Manufacturing Systems
15. Multivariate Data Analysis
**MS Business Analytics (MS BA)**

**Eligibility Criteria:**
16 years’ education with 50% marks or 2.0 CGPA in disciplines related to Business Administration, Commerce, Computer Sciences, Engineering and Economics are eligible for this program.

**Duration:** Minimum 1.5 years, maximum 4 years

**Selection Criteria:**
- Academic Qualification: 30%
- Test/ Interview: 70%

**Credit Hours:** 36

**Class Timings:** (Evening & Weekend)

**Scholarships:** Need & merit-based scholarships as per university policy

**Program Structure:**

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<td><strong>36</strong></td>
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**Core Courses:**
1. Advance Research Methods.
2. Tools for Business Analytics.

**General Elective:**
1. Econometrics.
2. Predictive Modelling.
5. Marketing Analytics.
7. HR Analytics.
8. Project Analytics.
9. Evidence Based Leadership

The program has two streams, the research thesis stream, and the course work stream. Research Thesis Stream requires the student to complete 10 Courses of total 30-credit hours and one Research Thesis of 6-credit hours. Course Work Stream requires the student to complete 10 Courses of 3 credit hours each and 2 additional courses of 3 credit hours in lieu of thesis. The minimum time duration to earn MS Business Analytics degree by either stream is 1.5 years. The maximum duration to complete this degree is 4 years.
### MS Supply Chain Management (MS SCM)

#### Eligibility Criteria:
16 years of education in the field of management sciences, business administration, commerce, Technology, Engineering or related field. A minimum of 50% marks in annual system or 2.0/4.0 CGPA in semester system is required.

#### Duration:
Minimum 1.5 years, maximum 4 years

#### Selection Criteria:

- Academic Qualification: 30%
- Test / Interview: 70%

#### Credit Hours:
30

#### Class Timings:
(Evening & Weekend)

#### Scholarships:
Need & merit based Scholarships

### Program Structure:

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<td><strong>30</strong></td>
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#### Core Course:
1. Advanced Research Methods
2. Strategic Supply Chain Management

#### Electives:
1. Project Management
2. Quality Management in Supply Chains
3. Procurement and Contract
4. Information Systems for Supply Chain Management
5. Entrepreneurship and Innovation
6. Current Issues in Supply Chain Management
7. Global Supply Chain Management
8. Demand Planning and Forecasting
9. Green Supply Chain Management
11. Regulatory Frameworks for Supply Chains
12. Material Management
13. Corporate Governance
14. Public Sector Management
This Program is designed with a unique combination of Shariah, Islamic Business ethics, and modern business methods and tools. This program is focusing on producing ethically motivated professionals, business leaders, and entrepreneurs. The curriculum design is meant for Human Resource development keeping in view the business and financial requirements at national and global levels.

**Program Overview:**

**Duration:** Minimum 1.5 years, maximum 4 years  
**Total Cr Hrs:** 36

**Eligibility Criteria:**

16 years of education in any relevant disciplines such as Islamic Banking and Finance, Management, Business, Commerce, or Economics with a 2.0 CGPA in the semester system or 50% marks in the annual system from any HEC-recognized Institution/University.

Holders of Non-business education of 16 years or Shahadatul Aalamiya are also eligible but up to 15 credit hour deficiency courses in one semester are required. Deficiency will be decided on a case-to-case basis.

**Admission Criteria:**

- Academic Qualification: 30%
- Test/ Interview: 70%

**Program Structure:**

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</table>
Eligibility Criteria: A minimum of 18 years of education in Business Administration or Related fields with 70% Marks in annual system and 3 CGPA in semester system.

Duration: 03 Years

Selection Criteria:
- Academic Qualification: 30%
- Test/Interview: 70%

Class Timings: (Evening & Weekend)

Program Structure:

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<td>Total Credit Hrs</td>
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Core Courses:
1. Seminars in Research
2. Philosophy and Thoughts in Management
3. Professional Ethics in Research

General Electives Courses
1. Advance Business Analytics
2. Green Management & Sustainability
3. Occupational Health & Workplace safety
4. Public Sector Management
5. International Business
6. Media and Business

Specialization Courses List

Finance
1. Financial Economics
2. Cases in Corporate Finance
4. Advanced Financial Modeling
5. Advanced Investment Analysis & Portfolio Management
6. Issues in Financial Reporting
7. Research Techniques in Finance
8. Financial Theory
9. Advanced Topics in Behavioral Finance
10. International Finance
11. Advanced Mergers and Acquisitions

Human Resource Management
1. HR planning and staffing
2. Performance Management
3. Human Resources Information System
4. Organizational Development and Change
5. Directed Research in HR Development
6. Salary and Compensation Management
7. Case Studies in HRM
8. Conflict and Negotiation Management
9. Employee Training and Development
10. Cross Cultural HRM
11. Workforce Diversity Management
12. Advanced Topics in HRM
13. Industrial and Organizational Psychology
14. HRM Analytics
15. Strategic HRM
Marketing
1. Strategic Services Marketing
2. Advanced Marketing Research
3. Integrated Marketing Communications
4. New Product Development
5. Marketing Planning and Analysis
6. Contemporary Pricing Strategies
7. Strategic Supply Chain Management
8. Customer Relationship Management
9. Current Issues in Marketing & Supply Chain Management
10. Digital Marketing Strategy
11. Strategic Brand Management
12. Advertising strategy
13. International Marketing
14. Marketing Analytics

Islamic Business and Finance
1. Audit and Governance of Islamic Financial Institutions
2. Development of Islamic Financial Institutions and Products
3. Waqf & Microfinance in Islamic Framework
4. Islamic Economic System
5. Financial Reporting Analysis for Islamic Financial Institutions
6. FinTech from Islamic Perspectives
7. Islamic Political and Moral Economy
8. Islamic Economic Thought and History
9. Takaful, Underwriting and Claims Management
10. Risk Management for Islamic Financial Institutions
11. Islamic Capital Markets
Islamabad Campus Programs

Weekend and Evening Classes in Islamabad
For convenience and accessibility of working professionals and residents of Islamabad Faculty of Management Sciences, has started its weekend and evening programs at City Campus-I, 7th Avenue, G-7/4 Islamabad.

Programs Offered

- MBA
- MS Accounting & Finance
- MS Project Management
- MS Supply Chain Management
- MS Healthcare Management
- MS Islamic Business & Finance
- Professional Certified Courses (Hybrid Mode)
- MS Business Analytics

CITY Campus:
IIDC, 7th Avenue, G-7/4, Islamabad.
Phone: +92 (51) 289 1835-8
Rawalpindi Campus Programs

Morning
- Bachelors of Business Administration (BBA 4 years & 2 years, respectively)
- B.Com
- BS Accounting & Finance
- BS Project & Supply Chain Management
- BS Health Care Management
- BS Business Analytics

Evening and Weekend
- MBA
- MS Accounting and Finance
- MS Project Management
- MS Healthcare Management
- MS Management Sciences
- MS Supply Chain Management
- MS Islamic Business & Finance
- MS Business Analytics
- Phd in Management Sciences
- Professional Certified Courses (Hybrid Mode)

Al-Mizan Campus
IIMCT Complex, 274-Peshawar Road, Rawalpindi.
UAN: +92 (51) 111-510-510
Riphah Centre of Islamic Business (RCIB)

Riphah Centre of Islamic Business (RCIB) is a constituent part of Faculty of Management Sciences of Riphah International University. Riphah Center of Islamic Business is serving to meet the research and training needs of managers and leaders to improve the business, banking and finance industries based on the principles of Islam.

RCIB provides a platform for research and publication on Islamic Business and Management in the name of the “Journal of Islamic Business and Management (JIBM)”. JIBM is a bi-annual journal, recognized by Higher Education Commission (HEC), Pakistan in “Y” Category, with a mission to publish quality scholarship in all areas of business and management sciences. The first issue was published in July- December 2011, till now, 17 regular issues along with 1 Special issue have been published and posted on www.jibm.org.

JIBM aims publishing rigorous research papers and articles providing sound theoretical and clear insights with future practical implications for the wellbeing of the societies and the human beings. We welcome scholars, researchers and experts having different research and academic backgrounds from all around the globe to submit their contributions for the journal on any of the following areas:

1. Research articles on Islamic economics, business, finance and / or management;
2. Shariah – sources and jurisprudence issues; in the wake of emerging economic, finance and business developments;
3. Archives – reproduction of treasured pieces of research or research based articles that one may like for broad based dissemination among the current readership;
4. Discussion on any issues that the scholars / readers may like share with others or would like to know opinion of others (Discussion Forum); and
5. Book Review

About Riphah Centre of Islamic Business (RCIB)

Riphah Centre of Islamic Business (RCIB) was established in 2009 to meet the challenge of providing socially responsible and ethically inspired professionals, managers and leaders to improve the business world and to serve the Islamic business, banking and finance industries. RCIB is carrying out research in Islamic Business and Finance by publishing the HEC recognized internationally refereed academic journal (Journal of Islamic Business and Management- JIBM) and for organizing academic conferences on various aspects of business and finance in Islamic perspective.

About Journal of Islamic Business and Management (JIBM).

Riphah Centre of Islamic Business (RCIB), Riphah International University (RIU), has taken a step forward to provide a platform for research and publication on Islamic Business and Management in the name of the Journal of Islamic Business and Management (JIBM) (eISSN: 2521-2249). JIBM is a biannual journal, recognized by Higher Education Commission (HEC), Pakistan in “Y” Category, Chartered Association of Business Schools (CABS) U.K., and by many other indexing bodies. This journal is also a member of Committee on Publication Ethics (COPE), having a mission to publish quality research material in all areas of Islamic Economics and business management.

About International Conference on Islamic Business (ICIB)

The International Conference on Islamic Business (ICIB) is a forum to discuss the potential and challenges in developing models and processes for present day business management in line with the tenets of the Shariah to make the institutions socially useful. The ICIB series was initiated in 2011 and so far six conferences have been held successfully. ICIB provided an excellent platform for coming together of the Islamic business management and finance intellectuals, practitioners of Islamic finance industry, Ph.D. / research scholars of the Universities and other stakeholders to discuss the achievements, the challenges and issues faced future potential available, in the fields of Islamic business, banking and finance.

![Image]
Professional Certified Courses (Hybrid Mode)

In the era of advancing technological transformation and the resulting new challenges for the business world, executive management training is the key to personal and organizational success. We provide professionals and entrepreneurs access to a unique portfolio of wide range courses which can promote their personal and professional development. It is for those who aspire to expand their knowledge of current expertise or venture into a field they know nothing about. It will increase your ability to perform and open up new options for the development of your career. Even without any formal degree, you can participate in any of the courses to enhance your knowledge and earn a certificate of participation. In such a case you don’t have to take examinations. The programmes are designed to be modular, and are thus highly flexible. The credits you earn are transferable to a Master degree if you wish to pursue higher qualification. These courses aim to equip individuals with the right knowledge and skills to promote best practices in management and business. Main courses are as under, wherein addition/ deletion of courses will be dealt, as per context:

1. Business Analytics
2. Disaster Management
3. Leadership Certified Professional
4. Decision Making
5. Supply Chain Management
6. Investment & Finance
7. Digital Marketing
8. Corporate Law
9. Retail Management
10. Health care and hospital Management
11. Human Resource Professional
12. Medical Research Certified Professional
13. Project Management
14. Quality Management
15. Money and capital Market
FMS linkages at the national and international levels
Industry Advisory Board Members
FMS-RSL

In order to strengthen Industry-Academic Linkages in all possible perspectives, the FMS-RSL pursue deliberations and meetings with following main industry advisory board members:

<table>
<thead>
<tr>
<th>Sr. #</th>
<th>Name</th>
<th>Designation</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Mr. Saqib Rafiq</td>
<td>President, Rawalpindi Chamber of Commerce and Industries (RCCI), Pakistan</td>
</tr>
<tr>
<td>2</td>
<td>Dr. Safdar Ali Butt</td>
<td>Chairman Pak Angro Packaging Ltd, Pakistan</td>
</tr>
<tr>
<td>3</td>
<td>Mr. Mudayyar Naqvi</td>
<td>Vice President, Training &amp; Development, NBP, Pakistan</td>
</tr>
<tr>
<td>4</td>
<td>Mr. Asad Zaidi</td>
<td>CEO, Management Development Institute (MDi), Pakistan</td>
</tr>
<tr>
<td>5</td>
<td>Dr. Samina Karim</td>
<td>Executive Manager (OD), Mobilink Micro-Finance Bank, Pakistan</td>
</tr>
<tr>
<td>6</td>
<td>Dr. M. Mohsin Zahid</td>
<td>Head R &amp; D, Neuron Solutions, Pakistan</td>
</tr>
<tr>
<td>7</td>
<td>Dr. Mubbashar Hassan</td>
<td>Head HR, SECP, Pakistan</td>
</tr>
<tr>
<td>8</td>
<td>Mr. Ahmed Ali Siddiqui</td>
<td>Senior Executive Vice President &amp; Head of Product Development &amp; Shariah Compliance, Meezan Bank, Pakistan</td>
</tr>
<tr>
<td>9</td>
<td>Dr. Malik Muhammad Afzal</td>
<td>Deputy Director (HRM), National Vocational and Technical Training Commission (NAVTTIC), Pakistan</td>
</tr>
<tr>
<td>10</td>
<td>Mr. M. Shahzad</td>
<td>General Manager HR, Greybeard Corporate Solutions, Pakistan</td>
</tr>
<tr>
<td>11</td>
<td>Mr. Waqar Ahmed Siddiqui</td>
<td>Vice President Delivery, ZTE Telecom Pakistan (Pvt.) Limited, Pakistan</td>
</tr>
<tr>
<td>12</td>
<td>Dr. Muhammad Omar Farooq Malik</td>
<td>Senior Manager Quality Management System, PTCL, Pakistan</td>
</tr>
<tr>
<td>13</td>
<td>Mr. Syed Shahan Abbas</td>
<td>Head of Programs, Relief International, Pakistan</td>
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<td>14</td>
<td>Mr. Nick Spellacey</td>
<td>CEO and Founder of Fundamental worldwide, Sydney</td>
</tr>
<tr>
<td>15</td>
<td>Dr. Yahia Abdul Rahman</td>
<td>CEO, Lariba Bank, USA</td>
</tr>
<tr>
<td>16</td>
<td>Mr. Mohsin Nadeem</td>
<td>General Manager Strategy &amp; Planning, Imarat Group &amp; Garaana.Com, Pakistan</td>
</tr>
<tr>
<td>17</td>
<td>Ms. Naureen Ghaffar</td>
<td>Executive Member, Women Wing, Rawalpindi Chamber of Commerce and Industries (RCCI), Pakistan</td>
</tr>
</tbody>
</table>
Faculty of Management Sciences provides students with opportunities to rejoice life. The Managers Club is the signature student society of FMS. The society provides students with the opportunity to enhance their personal and professional selves. Society opens its memberships at the start of every semester and office bearers of the managers club are selected in fall semester every year. The managers club arranges different events (both co and extra-curricular activities) independently and in association with other bodies. Besides that different class projects and activities can also be arranged.

Student week is organized every semester covering different sports and co-curricular activities along with FMS Night. Different seminars are also conducted throughout the year. Along with that, FMS conducts business plan competition every year. Every year one industrial tour is arranged for students in which students learn by seeing how work is actually done in industry.
Highlights of Different Sports Events

Highlights of Industry Academia Linkages
Highlights of 2nd Riphah Tameer Interfest (Inter-University Business Plan competition) held at FMS
DRESS CODE FOR UNDERGRADUATE PROGRAMS

Summer

**Male**
- White Shirt
- Navy Blue Trouser
- Blue Neckties
- Black Shoes

**Female**
- White Kameez with full sleeves and no slits
- White Shalwar
- Blue scarf of specified size to fully cover the head, neck and body
- Black Shoes

* In addition to this, girls can wear Abaya that may be white / black (Plain).

DRESS CODE FOR ALL OTHER PROGRAMS

**Male**
- Dress shirts and dress pants along with well maintained dress shoes are mandatory. Boys are not allowed to wear jeans, casual clothes and joggers.

**Female**
- Girls should wear proper clothes adhering to Islamic values. Clothes with thin material and fittings are not allowed. Blue head scarf as prescribed, is mandatory for female students. Should cover head, hair, neck and body properly.
- Female students should wear full sleeves shirts with no slits.
  * In addition to this, girls can wear Abaya that may be white/black

Winter

**Male**
- Navy Blue Trouser
- Blue Neckties
- Black Shoes
- Blue Blazer or Blue pullover

**Female**
- White Kameez with full sleeves and no slits
- White Shalwar
- Blue Scarf of specified size to fully cover head, neck and body
- Black Shoes
- Blue Blazer or Blue pullover

Note:
- The head scarf is mandatory for female students and it should cover their head, hair, neck and figure properly
- Female students should wear full sleeve shirts without slits in sleeves
- Any colour, other than the colour prescribed for kameez, shalwar, scarf, shirts, trousers, tie, footwear socks etc is not allowed.
- Baggy pants, Jeans, jackets and joggers are not allowed.
Prof. Dr. Khurram Shahzad  
Dean, FMS  
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PGD-Professional Ethics and Teaching Methodology

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Phone: +92 (51) 5912890-5

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MALAKAND

Malakand Campus:
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Phone: 0314-3019495