

Worthy Chancellor's Message

on Completion of 25 Years

National Contribution of RIPP for Taskforce on Gem & Jewelry

FMS-RSL MoU with KIU (Karakoram

International University)

Celebrating

Excellence

Learning & Talent Management Unit Human Development Services



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Alumni & Career Placements Desk

Online Symposium on

What & How?

Research Grants;

(Student Services Department)

NCEAC Evaluator

visited RIU, Malakand Campus

Riphah Institute of Public Policy conducted

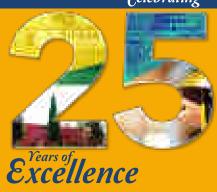
Session on Budget

Celebrating

Worthy Chancellor's Message

on Completion of 25 Years of Islamic International Medical College





Assalam-o-Alaikum!

I have had the privilege of working for IIMCT Trust as a pioneer member of the Board of Trustees since the formation of the trust in 1995 by Maj Gen. (R) Zulfiqar Ali Khan (May Allah bless his soul).

Islamic International Medical College – IIMC was the first project of Trust, with a mission of establishing a state-of-the-art institution with focus on Islamic ethical values.

I still remember, it was 7th of July 1996, when we formally started the first day of classes of Islamic International Medical College. This July, it has been 25 years, a quarter of century passed in a blink of an eye. It has been a marvelous journey, filled with many times of joy and a few of sadness. For me, the most amazing part of this journey had been my privilege to work with late Maj Gen. (R) Zulfigar Ali Khan who was our founding Managing Trustee and Chancellor. He was a man of great vision. He has to his credit the establishment of Armed Forces Institute of Cardiology - AFIC. He also started one of the first open heart surgery programs in Asia. Under his able leadership AFIC became a world-class institute and a center of excellence for cardiology. For IIMC, his vision was to establish a medical school with a difference, a center of excellence in Medical Education with a well-designed education system that not only produced wonderful doctors but also ethically motivated, grounded muslims and passionate Pakistanis.

I believe one of the greatest achievements of the last 25 years has been IIMC's ability to attract wonderful faculty. I think, the unique factor and perhaps an area of excellence where IIMC is unmatched in Pakistan is its unprecedented focus on the quality of medical education. I believe IIMC has the highest number of faculty members who in addition to having their expertise in their own field have additional qualification in medical education. Therefore, our curriculum is based on the philosophy of problem-based learning which is quite unique in the country. IIMC offers a modular curriculum which is integrated both horizontally and vertically.

Recently, I was at one of the selection boards being held to hire faculty members for our medical

college and dental colleges. I was so happy to see that our own graduates (now associate professors and assistant professors) who applied for jobs were so much better in terms of their quality, communication, articulation and professionalism as compared to other candidates. This is indeed a compliment to the hard work done by the faculty.

I believe our pathway for the next 25 years is very promising. I would like to see IIMC develop centres of excellence in cardiology, oncology and neurology. I hope we are also able to set up a high quality transplant centre as well. I am very happy to share with all of you that, Inshallah, this year we shall start the construction of a 600-bed Teaching Hospital in Gulberg Greens. I, therefore, see amazing things happening for IIMC, its graduates and its faculty in future. I am very grateful to the members of the Board of Trustees who have been such pillars of strength in this journey.

I would like to express my gratitude to each and every principal of IIMC of over the last 25 years. Among these leaders, Maj Gen. (R) Zulfiqar Ali Khan was the pioneering principal of IIMC. Thereafter, late Professor Kamran Khan, late Lt Gen. (R) Najam Khan (Ex Surgeon General of Pakistan Army) and Maj. Gen. (R) Masood Anwar made invaluable contributions to IIMC as well. I deeply appreciate the services of Lt. Gen. (R) Azhar Rashid as well for the dynamic leadership he brought to the position of Dean, Faculty of Health and Medical Sciences. I must also thank Vice Chancellor Prof. Dr Anis Ahmed and Executive Director Asadullah Khan for their passionate commitment to the mission of IIMC-Trust. There are so many others who have made immense contributions to developing IIMC over the last 25 years and I would like to thank each and everyone of them.

I believe under the able guidance of our senior faculty, our professors and with the enthusiasm of our young faculty, IIMC is going to achieve tremendous millstones. I wish all the students the very best in their careers and hope that just like our founder, they also become professionals of excellence and dedicated Pakistanis strengthened with Islamic values.





Dr. Musharraf Ahmed Head of Department, Faculty of Computing Riphah International University, Islamabad Dr. Musharraf Ahmed is serving as Assistant Professor & Head of Department at software engineering & computer science department, Riphah International University, Islamabad, Pakistan. He received his Ph.D. degree in computing from Riphah International University, Islamabad in 2019, and a master's degree in computer science in 2003. He has 17+ years of experience in variety of roles and domains including teaching, research, academic administration, curriculum development and mentoring the faculty and students. His research interest center on the use of computational intelligence and machine learning techniques for the solutions of optimizations problems in various domains.

He is also working as a Riphah team member in the Erasmus+ Strategic Support for Accreditation of Programs and Internationalization at South Asian Higher Education Institutes (SSAPI) project.





Prof. Dr. Muhammad Shafique Head of Department, Biomedical Engineering Riphah International University, Islamabad Dr. Shafique holds a PhD degree in Biomedical Engineering from City University of London (2011), MS degree in Medical Electronics and Physics in Biomedical Engineering from Queen Mary University of London (2006), and a B.S. degree from Sir Syed UET (2002) securing Gold Medal. He currently (since 2013) serves as Head of Biomedical Engineering department at Riphah International University Islamabad. He is also a member of the Technical and Expert Committees for Acceptance Test Procedure of Locally Manufactured ICU Ventilators in Pakistan, Member of Medical Device Board, Drug Regulatory Authority of Pakistan, member of the evaluation teams for engineering programs for Pakistan Engineering Council. Dr. Shafique has international collaboration with the New Zealand College of Chiropractic, Auckland. The group has been working to scientifically validate the techniques of rehabilitation in Chiropractic and Physiotherapy specifically exploring in the areas of spinal manipulation and neurorehabilitation.

Dr. Shafique has been working in the area of design and development of sensors for physiological measurements. He has introduced a new technique of plethysmography signal for the estimation of arterial oxygen saturation in cases of low blood perfusion. He has won several major research grants that include HEC NRPU, PSF, HEC TTSF etc. Currently his group is actively working on developing a smart monitoring system and a low cost ICU Ventilator.

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Dr. Muhammad Sarmad Head of Department, Riphah School of Leadership Riphah International University, Islamabad

Muhammad Sarmad has done PhD Dr. in Management Sciences with specialization in HRM (Human Resources Management) & Organizational Behavior (OB) from Capital University of Science and Technology (CUST) in 2016. He attained Post Graduate Diploma (PGD) in Teaching Methodology and Islamic Ethics along with several recognized certifications as well. He possess thirteen years of diverse experience in mentorship, research, administration and corporate trainings. Currently he is serving as Associate Professor & HoD, FMS-Riphah School of Leadership, Al-Mizan Campus. He have been a member of distinct Statutory Bodies of Universities, reviewer of recognized research journals, external examiner of MS/PhD Thesis and also served as trainer for different organizations like Army Logistics Cell (ALC), CDA Training Academy, National Bank Staff College, Faculty Development Academy, CUI etc. He has published sixteen research papers in recognized International & National research journals and participated in multiple research conferences.



ONLINE SYMPOSIUM ON "RESEARCH GRANTS; WHAT & HOW?"

Riphah Academy of Research & Education (RARE) organized a symposium on "Research Grants: What & How?" under the domain of Office of Research Innovation and Commercialization (ORIC) on June 17, 2021 (1200 - 1330 hrs) through Zoom for Riphah's faculty members having qualification of PhD and FCPS. The symposium was designed for the Riphah's faculty with an aim to build their capacity to understand 'How to write Research Grant proposal for various donor agencies and under the National Research Program for Universities (NRPU). Total 37 Riphah's Faculty members registered themselves in the symposium.

The facilitators of the symposium were Prof. Dr. Muhammad Shafique (Bio Medical Engineering), Dr. Muhammad Yousuf, Dr. Humaira Nadeem, Dr. Faraz Akram, Dr. Sohail Khalid and Eng. Shehryar Najam.

Prof. Dr. Azhar Rashid, Dean Faculty of Health Sciences welcomed the participants of the symposium. While Prof. Dr. Omer Awab, Vice Principle Islamic International Medical College (IIMC) highlighted the important and scope of Research Grant Proposal. Whereas, Prof. Dr. Rahila Yasmeen, Dean Riphah Academy of Research & Education (RARE) have given the vote of thanks.

Symposium evaluation of Post event: A survey was conducted through a questionnaire for symposium evaluation. Following are the responses and comments of the participants.



Dr. Muhammad Yousuf AP HoD Data Science & Cyber Security



Prof. Dr. Muhammad Shafique HoD, Biomedical Engineering, FEAS



Dr. Sohail Khalid HoD Electrical Engineering



Dr. Faraz Akram AP Bio Medical Engineering



Dr. Shehryar Najam Sr. Lecturer Electrical Engineering





ONLINE WORKSHOP ON "LITERATURE SEARCH"

Riphah Academy of Research & Education (RARE) organized an Online Workshop on "Literature Research" on June 12, 2021 ((0900 to 1500 hrs) through Zoom for Riphah's faculty members having qualification of PhD and FCPS. The workshop was designed for the Riphah's faculty with an aim to build their capacity to understand how to literature search. Total 30 Riphah's Faculty members participated themselves in the workshop. The facilitator of the workshop was Dr. Alamgir Khan.



ONLINE WORKSHOP ON "RESEARCH METHODOLOGY"

Riphah Academy of Research & Education (RARE) organized an Online Workshop on "Research Methodology" on June 10, 2021 ((0900 to 1500 hrs) through Zoom for Riphah's faculty members. The workshop was designed for the Riphah's faculty with an aim to build their capacity to understand and implement the research techniques while to conduct their research in various areas. Total 30 Riphah's Faculty members participated themselves in the workshop. The facilitator of the workshop was Dr. Humza Bin Saeed.



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NATIONAL CONTRIBUTION OF RIPHAH INSTITUTE OF PUBLIC POLICY FOR TASKFORCE ON GEM & JEWELRY





Gemstone market has a great export potential for Pakistan. Globally Gems & Jewelry industry size reached US\$255 billion per annum while the annual growth rate of the G&J industry is 5.2%. Currently, Pakistan's Gems & Jewelry industry is extremely unorganized with 0.31% global share in the gemstone trade. Pakistan is the 8th largest G&J consumer of the world that contributes 0.07% to the national GDP. Globally, Pakistan ranks at 79th in the world in jewelry exports. The analysis of export since 2006 reflects very uneven trends from \$ 47 M and now \$ 6.7 M, for the year 2019-2020, according to statistics provided by the Pakistan Bureau of Statistics. The minimum export potential is of the G&J sector is US\$ 5 Billion annually. In Pakistan, most of the gemstone mining is carried out with traditional mining techniques. Individual miners or groups of miners dig and search for these precious stones using old tools and traditional drill and blast mining methods. During mining, which is done manually or by small blasting, 40 to 75 percent of the value of the stones is lost. When stones mined by blasting are cut, there is a good probability of damage and cracks from inside. Approx. 60% of gems mined go to waste due to inefficient cutting and polishing technologies.

75% gems are sold unpolished and in uncut form, which are later processed in Thailand or India. Traditional mining tools, lack of investment in infrastructure, non-efficient mining techniques, lack of skilled miners, outdated cutting/polishing facilities



and technology, lack of modern marketing, and absence of trained personals are major hurdles for Pakistan to be a significant player in the international gemstone industry. The Prime Minister constituted a Taskforce on Gems and Jewelry and also included Riphah International University through Riphah Institute of Public Policy to provide policy input on the subject. The Task Force has identified all known problems in Pakistan's Gems and Jewelry industry with the help of all stakeholders. Taskforce has engaged the stakeholders from the government institutions, mining sector, academia, gemstone traders, lapidary industry, trade associations, and other sectors involved in gemstone and jewelry industry value chain. A detailed meeting was held with Mr. Imran Khan, Prime Minister of Pakistan and recommendations of the Task Force were placed before the Prime Minister on 7th July 2021 in context with; Policy Reforms, Performance of existing entities, Development of Gems City, Foreign Direct Investment, Ease of Doing Business, Tariff/Non-Tariff Barriers, and Gemstones and Jewelry value addition. The Prime Minster assured immediate implementation of the recommendations accordingly. The task force also had extensive meetings with Governor KPK Mr. Shah Farman and Minister of Finance Mr. Shaukat Tareen, Dr. Rashid Aftab (Director RIPP) played a key role in developing policy framework through the lenses of Mine-Market value chain analysis so that Gem and Jewelry sector can contribute at least 2% of the GDP.



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Riphah Institute of Public Policy, Riphah International University conducted a seminar to discuss the proposed national budget 2021-22. Parliamentarians, Chambers of Commerce Industry, CEOs, Business Entrepreneurs, Economists, Senior Journalists and International Development Experts were the speakers in the session.

It was highlighted by the speakers that the budget is pro-growth with an overall focus on increasing expenditures with a total value of Rs8.49 trillion, an increase of Rs700 billion over the last budget. The industrial and services sectors had helped the economy rebound and post GDP growth of 3.94 percent in the first 9 months of the fiscal year (July to March), significantly higher than the target of 2.1pc. After last year's contraction of 0.47pc, the economy witnessed a V-shaped recovery.

During the panel discussion, the economic analysts added, the challenges for achieving the budget targets are enormous including; Sustained GDP Growth, Tax/Non-Tax Revenue, Current expenditure, PSDP expenditure, Pensions (civil/military), Social Protection Programs, Debt Financing and above all huge budget deficit and rationality of the assumptions for the revenue collection and external finances. Although the economic policy goals also featured in the previous budget, what's different this time around is that the government has achieved some fiscal space to instigate more consistent and wide-ranging pro-growth measures, however over the feasibility of these targets has to be worked out and the assumptions in this regard for a balanced and realistic approach.

The budget has already been tabled in the parliament on 11th June and deliberations are underway. Riphah Institute of Public Policy RIPP-Riphah has organized a budget session on 23rd June 2021 at 4.00 PM at ETB campus to discuss the Finance Bill 2021-22. The following distinguished guests were the key speakers, Dr. Rashid Aftab (Director Riphah International University), Dr.Atique-Zafar Khan (Economist/Dean, Riphah International University), Raja Amir Iqbal (Ex. President Rawalpindi Chamber), Dr. Samina Matloob (member National Assembly), Ms.Noureen Farooq Ibrahim (Member National Assembly and Member taskforce on SDG's), Dr. Vaqar Ahmed -Sustainable Development Policy Institute (SDPI), Dr.Mian Muhammad Akram (Economist), Mr. Qasid Ahmad (Mushroom Enterprises (SEZ), Mr. Ameer Zafar Durrani (International Development Expert), Dr. Faisal Sultan Qadri (Economist at - Applied Economics Research Centre (AERC, Karachi), and Dr. Anis Ahmad (VC Riphah International University). Mr. Kashif Zaheer (Faculty member) worked as an event coordinator and outreach mobilizer.

Policy Recommendations for Budget 2021-22:

- The projected growth rate of Pakistan by IMF after COVID-19 is 4.8%. So the first measure that needs to be taken in the budget must focus on incentives and measures that will accelerate our growth from 4.
- Manufacturing sector growth already face shortfall due to COVID-19 and lockdowns around the world and we are about to face the fall of growth rate along with the unemployment, this is the time to find out ways and means necessary for survival.
- Ehsas program is one of the significant initiatives taken by the government for inclusive growth. This budget gives the commitment to enhance the capacity of youth in skills and business. A specific portion of budget allocation was required for the youth loan scheme.
- The manufacturing sector is one of the main sectors of any economy providing the highest employment based on a cycle including imports and exports. So, if we want to boost our manufacturing sector then should give optimum



utilization to this sector by encouraging local products and focus on sectors that have still high demands like food, fisheries, and IT sectors.

- Government should come in front to lead the industries that striving hard to transform themselves according to the world needs.
- Government protection is the only way to secure SMEs and MSMEs that are not only part of our local manufacturing but also contribute in exports.
- Pakistan's export sector has shown a very rapid recovery in the export sector in recent months. Pakistan's exports of goods recorded their highest level of \$25.3 billion during the fiscal year 2020-21, higher than the \$25.11 billion recorded in 2013-14. So government should focus on the policies which reduce the cost of production by reducing or eliminating duties on import-led exports and unnecessary compliance.
- Government should work on the Rationalization of our compliance system that will reduce the cost of doing business. There is a strong need

to identify the industries which are excluded to access to facilities announced by Government by finding the gaps.

- MSMEs and some SMEs lack information regarding Government facilities and the information cost to these organizations are very high so, chambers and association bonding should be improved the issue.
- Special measures in housing and residential scheme are necessary to be taken. There are many housing societies but they lack regulatory measures in their projects.
- Covernment should ensure the availability of announced facilities to all SMEs as banks are reluctant Government must attach these credit facilities with FBR as electronic data of all industries are available at FBR and after reviewing the tax profile of industry loans are allocated.
- To achieve the real outcomes of the budget allocations, the central data bank is required.

ALUMNI & CAREER PLACEMENTS DESK (STUDENT SERVICES DEPARTMENT)

Alumni & Career Placements Desk (Student Services Department) has successfully organized Riphah Virtual Job Fair on 30th June 2021. This virtual event platform was provided for the 1st time to Riphah students/graduates and employers to bridge them together from the comfort of their homes and offices.

The event was broadcasted live on Riphah Event Page and youtube from 11:00 am to 4:00 pm. The event was started with the recitation of the Holy Quran, Worthy Chancellor (Mr. Hassan Muhammad Khan) and Vice Chancellor (Prof. Dr. Anis Ahmad) inaugurated the event with their welcome notes to the participating partners, students and graduates. The event was also followed by the Career Counselling Sessions from esteemed career counselling professionals Mr. Ali Raza Naimati (Assistant Director, HDS, Riphah International University), Mr. Raza Sarwar (Head

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Talent Acquisition PTCL | Ufone), Ms. Aisha Bukhari (Senior Career Counsellor and HR Professional). Around 100 renowned companies like Ufone, PTCL, Nestle, Pak Suzuki Motors, National Radio Telecom Corporation, Shifa International Hospital, State Bank of Pakistan, and many more organizations participated in the event and announced 250+ vacant positions on the event page. Consequently, over 600 students applied for these positions.

However, collected CVs of many students and graduates have been forwarded to these organizations for their upcoming staffing needs.



LEARNING AND TALENT MANAGEMENT UNIT-HUMAN DEVELOPMENT SERVICES

Emotional Intelligence for Executive Management of RHS

Marching forward to achieve goal of current fiscal year, Learning & Talent Management Unit- HDS has designed and organized Emotional Intelligence workshop on May 5, 2021. Session was led by Dr. Mubashar Hassan Zia Assistant Professor Faculty of Management Sciences. This workshop helped the participants to explore their own situations using El strategies and tips and lead their teams to enhanced performance. Standard program outlines were Personal Competence and Intrapersonal EQ, why is EQ so relevant? What difference does it really make? Symptoms and cost of low EQ The impact of emotions on decision-making and behavior Your mood matters: EQ in leadership Develop and sustain a high level of optimism to inspire others Emotional management Anger and frustration in people-management Emotional hijack and intervention techniques Be able to change your mood Social Competence – Interpersonal EQ.

Dealing with Difficult People & Ethical Business Communication May 20, 2021

Difficult People are the part of every organization, it is tricky to deal with them without harming organizational image and flow. Dr. Ali Raza Nemati (Assistant Director-HDS) an internationally certified trainer conducted a session for the students of Faculty of Management Sciences on Dealing with Difficult People & Ethical Business Communication. During his session he explained that how to effectively deal with difficult people we encounter in everyday life and at work. This session delivered the skillset required to deal with even the most difficult people in life. Those same skills can help us build healthy relationships and manage conflict.



Accounting Standards |Customized Learning Program for Finance Department

To Cater Learning the learning needs of Finance Department, Learning and Talent Management Unit-HDS has customized an external session of 6 weeks. The program kicked off on May 28, 2021. This program is conducted by Mr. Zubair Saleem ACCA (Member Association of Chartered Certified Accounts) and Mr Ali Ashraf Usmani.



"Leading & Managing the Change "Emerging Stronger" for RHS

To Cater the Learning Needs of Riphah Health Care Services a customized session titled "Leading & Managing the Change "Emerging Stronger" Led by Franklin Covey Pakistan has been arranged for executive management of Riphah Health Care Services. The session has been conducted by Mr. Fazal Niazi (Practice Lead Franklin Covey Education Senior. The program encompassed proactive Language of the leaders and, Roles of Great Leaders.



Training on 7 Habits of Highly Effective People for Hospitals Management Team

"7 Habits of Highly Effective People for Clinical Faculty" the sequel of training arranged in February 2021 has been arranged for RHS management on June 11,2021. The session has been conducted live at PRH with 25+ participants. The session has been facilitated by Dr. Zakiuddin Ahmed.

Digital Marketing Introductory Course

Working in a digitalized era is really challenging for teams, our Marketing team also thrived to learn new techniques to create competencies in their work. Keeping in view the demand of Marketing department, Learning and Talent Management Unit-HDS has arranged two days' workshop "Digital Marketing Introductory Course" on June 19& 20.2021.

NCEAC EVALUATOR VISITED RIPHAH INTERNATIONAL UNIVERSITY, MALAKAND CAMPUS



Associate Professor Dr. Majid Iqbal Khan, the senior evaluator from National Computing Education Accreditation Council (NCEAC) visited Riphah International University, Malakand Campus on July 05, 2021, for a zero visit of the BS Computer Science program. The evaluator was presented with a shield at the end by Dr. Muhammad Zubair. Professor and Dean, Faculty of Computing Riphah International University Islamabad. The department is hopeful to get the green signals for the new program.



FMS-RSL MOU WITH KARAKORAM INTERNATIONAL UNIVERSITY (KIU)

FMS-Riphah School of Leadership delegation comprises of Dean-FMS and twelve faculty members visited Karakoram International University (KIU), Gilgit dated July 12, 2021. The delegation meet with Vice Chancellor, KIU, Dean-Management Sciences, Director, ORIC and other senior faculty members of KIU. After thorough deliberations of collaborative aspects in terms of joint research grants, joint course offering, joint conferences and training programs etc, the MoU was signed by the Dean-FMS and Vice Chancellor, KIU. The Vice Chancellor, KIU appreciated the progress of Riphah International University in dynamic aspects and encouraged consistent visits of respective faculties.





FMS-RSL Visit at Pakistan Incubation Initiative Center, Gilgit



FMS-Riphah School of Leadership delegation comprises of Dean-FMS and twelve faculty members visited Pakistan Incubation Initiative Center, Gilgit dated July 12, 2021. The incubation center was established by Special Communication Organization (SCO) and Karakoram International University (KIU) to uphold social entrepreneurial activities. The Director, ORIC explained the operational dynamics prevailing in the incubation center and invited collective ventures. The FMS-RSL delegation discussed certain possibilities of collaboration and appreciated the hospitality of Giligit representatives.



ISLAMABAD / RAWALPINDI

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ETB Campus:

Suite No 7,Ground Floor, Evacuee Trust Complex, Agha Khan Road, Sector F-5/1, Islamabad. Phone: +92 (51) 843 8370-7

Riphah International Hospital:

Main Expressway opposite DHA II, Sihala, Islamabad. **Phone:** +92 (51) 448 6064

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I-14 Campus:

Sector I-14, Haji Camp, Islamabad. **Phone:** +92 (51) 844 6000-7 **UAN:** +92 (51) -111-747-424

Westridge Campus:

Potohar Plaza, main Peshawar Road, Rawalpindi. **Phone:** +92 (51) 5166 813-4, 5166 917-8

Islamic International Dental Hospital:

IIDH, 7th Avenue, G-7/4, Islamabad. **Phone:** +92 (51) 289 1835-8 **Fax:** +92 (51) 289 0690

G-7 Campus:

RIU, 7th Avenue, G-7/4, Islamabad. **Phone:** +92 (51) 289 1835-8 **Fax:** +92 (51) 289 0690

IIMCT Pakistan Railway Hospital:

Westridge, Rawalpindi. **Phone:** +92 (51) 425 9795-8 **Fax:** +92 (51) 425 9793

MaxHealth Hospital:

2-K Markaz Road, G-8 Markaz, Islamabad **Phone:** +92 (51) 8094760-65

Raiwind Campus:

Raiwind Road Campus, 13-Km, Raiwind Road, Lahore. **Phone:** +92 (42) 111- 747-424

Quaid-e-Azam Campus

28-M, Quaid-e-Azam, Industrial Estate, Kot Lakhpat, Lahore. **UAN:** +92 (42) -111-747-424

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Satiana Road, Adjacent Fish Farm, Faisalabad.

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MALAKAND

Malakand Campus: Chakdara Road, Malakand. Phone: 0314-3019495

UAE

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UAE Campus:

RAK College of Dental Sciences, PO Box 12973, Ras Al Khaimah, UAE **Phone:** +97 (17) 222 2593 **Fax:** +97 (17) 222 2634



